### 6. Product & Branding Management

- CO1: Understand the Fundamentals of Product Management
- CO2: Analyze Product Life Cycle (PLC) and Develop Marketing Strategies
- CO3: Develop Branding and Brand Positioning Strategies
- CO4: Apply Brand Management Techniques and Strategies

### 7. B2B Marketing

- CO1: Understand the Fundamentals of Business Marketing
- CO2: Apply Segmentation, Targeting, and Positioning Strategies in Business Markets
- CO3: Analyze Distribution and Channel Management in Business Markets
- CO4: Develop Skills in Tendering, Negotiation, and Market Logistics Decisions

### 8. FINANCE

Security Analysis & Portfolio Management

- CO1: Understand the Basics of Investment and Risk-Return Analysis
- CO2: Apply Investment Models for Portfolio Selection and Analysis
- CO3: Analyze and Evaluate Securities Using Fundamental and Technical Analysis
- CO4: Develop Portfolio Management Strategies and Evaluate Performance

### 9. Financial Derivatives

- CO1: Understand the Fundamentals and Types of Financial Derivatives
- CO2: Apply Hedging and Arbitrage Strategies Using Futures and Options
- CO3: Analyze and Implement Options Strategies for Risk Management
- CO4: Evaluate and Apply Swap Contracts in Financial Markets

### 10. Advanced Management Accounting

- CO1: Understand the Fundamentals of Cost and Management Accounting
- CO2: Apply Costing Methods and Techniques for Decision Making
- CO3: Implement Budgetary Control and Variance Analysis Techniques
- CO4: Use Performance Measurement Tools and Financial Metrics

### 11. Project Appraisal and Financing

CO1: Understand Project Identification and Formulation Processes



- CO2: Apply Cost Estimation and Project Appraisal Techniques
- CO3: Understand Project Financing and Risk Analysis Techniques
- CO4: Evaluate and Monitor Project Performance and Termination

### 12. Business Taxation

- CO1: Understand the Fundamentals of Direct Taxation
- CO2: Apply Taxation Principles to Compute Income from Different Sources
- CO3: Understand Indirect Taxation and GST
- CO4: Analyze Taxation and Exemption Provisions

### **13.** Behavioural Finance

- CO1: Understand the Foundations of Behavioral Finance and Market Strategies
- CO2: Apply Prospect Theory and Mental Accounting in Investment Decision Making
- CO3: Analyze the Influence of Investor Sentiment and External Factors on Market Behavior
- CO4: Evaluate Behavioral Corporate Finance and Heuristics in Financial Decision Making

#### 14. Mergers and Corporate Restructuring

- CO1: Understand the Role of Financial Policy in Corporate Strategy
- CO2: Analyze Mergers and Acquisitions (M&A) Processes and Their Impact on Corporate Strategy
- CO3: Evaluate Corporate Takeovers and Motivations Behind M&A Activities
- CO4: Examine Corporate Restructuring and Financial Reconstruction Techniques

## **HUMAN RESOURCES**

### 15. Manpower Planning

- CO1: Understand the Objectives and Techniques of Manpower Forecasting
- CO2: Develop Effective Manpower Plans Using Competency Mapping and Data Collection Methods
- CO3: Apply Statistical Models for Advanced Manpower Planning
- CO4: Strategize HRP through Gap Analysis and Strategic Manpower Planning

#### 16. Employee Relations

- CO1: Understand the Importance and Core Issues of Employee Relations
- CO2: Explore Different Approaches and Systems in Industrial Relations



CO3: Understand the Role of Trade Unions and the Process of Collective Bargaining

CO4: Explore the Role of Tripartite Bodies and Workers' Participation in Management

### **17.** Compensation and Benefit Management

- CO1: Understand the Theoretical and Conceptual Foundations of Compensation
- CO2: Explore Wage Administration and Determination Techniques
- CO3: Analyze Employees' Benefits and Compensation Structures
- CO4: Assess and Implement Effective Incentive Schemes and Pay-for-Performance Models

### **18. Performance Management System**

- CO1: Understand the Key Concepts and Process of Performance Management
- CO2: Evaluate and Apply Performance Measures and Appraisal Systems
- CO3: Analyze the Linkage Between Performance Management and Reward Systems
- CO4: Implement Performance Management in Practice and Develop Improvement Strategies

### 19. Team Dynamics

- CO1: Understand the Characteristics and Processes of Effective Teams
- CO2: Analyze and Address Key Issues in Team Dynamics
- CO3: Examine Organizational Context and Impact on Team Performance
- CO4: Develop Skills for Effective Team Leadership and Management

### 20. Strategic HRM

- CO1: Understand the Concept of Strategic HRM and its Linkage to Business Strategy
- CO2: Analyze and Design HR Systems Aligned with Organizational Goals
- CO3: Develop HR Strategies for Enhancing Organizational Outcomes
- CO4: Examine Global and Comparative Strategic HRM Practices

### 21. Industrial Legislations

- CO1: Understand the Overview and Historical Context of Labour Laws in India
- CO2: Analyze Key Labour Legislations and their Impact on Employment Conditions
- CO3: Understand Social Security and Welfare Benefits under Labour Laws
- CO4: Examine Industrial Relations Laws and Mechanisms for Dispute Resolution

## **OPERATIONS MANAGEMENT**

### 22. Supply Chain Management & Logistics

- CO1: Understand the Foundations of Supply Chain Management and its Impact on Business Performance
- CO2: Analyze Demand Forecasting, Distribution Management, and Logistics Models in Supply Chains
- CO3: Evaluate Supply Chain Sustainability and Technology Integration
- CO4: Explore Vendor Management and Procurement Logistics for Global and Domestic Sourcing

### 23. Pricing and Revenue Management

- CO1: Understand the Basics and Applications of Revenue Management (RM)
- CO2: Analyze Economic Concepts and Pricing Strategies in Revenue Management
- CO3: Evaluate Network and Capacity Control in Revenue Management
- CO4: Apply Revenue Management Practices in Various Industries

### 24. Operations Strategy

- CO1: Understand the Foundations of Operations Strategy and Framework
- CO2: Evaluate Systems, Processes, and Capacity Strategies in Operations
- CO3: Analyze Quality and Technology Strategies in Operations Management
- CO4: Develop and Implement Purchasing, Supply Network, and Sustainability Strategies

### **25.** Sales and Operation Planning

- CO1: Understand the Key Concepts and Phases of Operations Planning and Control
- CO2: Apply Forecasting and Aggregate Planning Techniques to Operations
- CO3: Analyze and Implement Capacity Planning in Operations
- CO4: Manage Operations Scheduling and Distribution Planning in Various Contexts

### 26. Management of Manufacturing System

- CO1: Understand and Analyze Different Manufacturing Systems and Processes
- CO2: Apply Principles of Just-in-Time (JIT) Systems to Improve Manufacturing Efficiency
- CO3: Utilize Theory of Constraints (TOC) in Operations Planning and Control
- CO4: Understand Flexible Manufacturing Systems (FMS) and Their Applications

#### 27. Sourcing Management

- CO1: Understand the Foundations and Strategies of Global Sourcing
- CO2: Analyze and Evaluate Supplier Performance and Market Conditions





CO3: Apply Analytical Tools for Sourcing and Pricing Strategies

CO4: Integrate Sustainability and Technological Innovations into Sourcing Practices

### 28. Operations Research Applications

- CO1: Demonstrate understanding of Operations Research fundamentals and optimization models
- CO2: Apply Scheduling and Routing Methods in Resource-Constrained Environments
- CO3: Implement Optimization Techniques for Decision-Making in Complex Systems
- CO4: Analyze and Design Solutions for Supply Chain and Staffing Optimization Problems

## SYSTEMS MANAGEMENT

### 29. Data Mining for Business Decisions

- CO1: Understand foundational concepts and applications of data mining
- CO2: Apply predictive modeling techniques to solve real-world problems
- CO3: Conduct association rule mining and classification for insights
- CO4: Demonstrate best practices in advanced analytics and BI techniques

#### **30.** Business Analytics

- CO1: Understand the scope and applications of business analytics
- CO2: Apply data visualization techniques for effective data presentation
- CO3: Perform data analysis and hypothesis testing using SPSS
- CO4: Analyze and interpret data using R and Rattle for business insights

### **31. E-Commerce and Digital Markets**

- CO1: Explain the fundamental concepts and models of e-commerce
- CO2: Analyze digital payment systems and digital marketing strategies
- CO3: Examine channel functions and entrepreneurial aspects of e-business
- CO4: Design effective e-commerce strategies using technology and e-marketing tools

#### **32.** Managing Digital Platforms

- CO1: Explain the foundational concepts and types of digital platforms
- CO2: Assess platform competition, technology, and governance in the digital economy
- CO3: Develop strategic social media and cross-media marketing approaches
- CO4: Integrate digital innovation and branding into marketing strategies

### 33. Strategic Management of IT

- CO1: Explain the levels and processes involved in strategy formulation for IT applications
- CO2: Develop IT strategic plans and identify critical success factors
- CO3: Analyze the role of Strategic Information Systems (SIS) and inter-organizational systems (IOS)
- CO4: Assess transformation drivers and the strategic role of IT in organizational change

### 34. Managing Digital Innovation and Transformation

- CO1: Explain the five domains of digital transformation and their impact on business
- CO2: Classify types of digital transformations and analyze their applications in business
- CO3: Develop strategies for building digital capabilities and addressing transformation challenges
- CO4: Assess the role of cloud computing in digital transformation initiatives

#### **35. Managing Software Projects**

- CO1: Differentiate between software projects and other types of projects in terms of scope, stakeholders, and management control
- CO2: Evaluate software projects and programs using project portfolio and risk evaluation techniques
- CO3: Select appropriate project management approaches and process models for software development
- CO4: Apply software effort estimation techniques for effective project planning